This is my broad-brush, very partial, take on things

- Strategy Unit life pre-pandemic
- Life under the pandemic
- Opportunities for the future
Pre-pandemic, these things were on our agenda

- Analytical talents focused on questions that matter
- Decision making and use of analysis
- Networking, sharing, supporting:
  - Analysts as a technical community
  - Code, data, assumptions, methods (etc)
- Building momentum and capacity for this

**Example initiatives (Midlands):**

- Population Health Management Academy
- Decision Support Units and Decision Support Centre
And then COVID-19 arrived...
During the pandemic...

• Urge to contribute + need for analysis
• Collaboration with Health Foundation, Nuffield Trust, Kings Fund (others)
• Midlands analysts network
• INSIGHT2020 and Decision Support Centre
• Analyst Revolution
• Ways of working:
  o Faster (unsustainably so), more open
  o More networked (lots of informal mentoring)
  o More multidisciplinary
  o Focused and pragmatic
Parting the mist...

Increasing sense of ‘agenda’

Coming opportunities in policy?

Plus lessons from the pandemic: analysts as visible and valuable

- The Analysts Revolution
- Bringing NHS analytics into the 21st Century
- A learning NHS and ‘black box’ analysis aren’t compatible
- What might ‘Integrating Care’ mean for analysts?
Contact

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